



# LUDHIANA SAHODAYA SCHOOLS COMPLEX

## Director

**Ms. Kirti Sharma**

Principal  
Jesus' Sacred Heart School  
South City, Ludhiana

## Secretary

**Mr. Ashish Sawhney**

Principal  
Bal Bharati Public School  
Dugri Phase-III, Ludhiana

Ref. No. LSSC/2025-03

Dated: 29/12/2025

### MINUTES OF GENERAL HOUSE MEETING

**Day & Date:** Tuesday, December 16, 2025

**Venue:** Bal Bharati Ludhiana

#### Attendee List:-

Sr. No.	Name of the Principal	School
1	Director, LSSC, Ms. Kirti Sharma	Jesus Sacred Heart School
2	Secretary, LSSC, Mr. Ashish Sawhney	Bal Bharati Public School
3	Mrs. Bandana Sethi	Atam Public Sr. Sec. School
4	Ms. Rupali Kataria	Baba Isher Sr. Sec. School
5	Ms. Anuja Kaushal	Bcm Arya Model Sr.Sec. School
6	Mr. D.P.Guleria	BCM School, Sector 32
7	Dr. Vandna Shahi	BCM School, Basant Avenue
8	Ms. Nidhi Jain	BCM Basant City
9	Mrs. Seema Gupta	BVM, Udham Singh Nagar
10	Ms. Ranju Mangal	BVM Kitchulu Nagar
11	Ms.Upasna Modgil	BVM Chandigarh Road
12	Dr. Navneet Kaur	Blossoms Convent School
13	Ms. Rajdeep Kaur Aulakh	Darshan Academy, Bhamian Kalan
14	Mrs. Jaswinder Kaur Sidhu	DAV Public School, BRS Ngr
15	Ms. Rajni Kalra	Dcm Presidency School U. E, Phase -III
16	Dr. Manisha Gangwar	Drishti Dr. R.C.Jain Innovative Public School
17	Ms. Jasbir Kaur Bal	GMT Public school, Jalandhar Bypass
18	Mr. Gurbhej Singh Negi	Guru Nanak Public School
19	Ms. Maninder Kaur	HVM Convent School, New Subash Nagar
20	Mr. Pawan Sood	Indus World School
21	Mr. Pankaj Joshi	Kvm Sr. Sec. School, Civil Lines
22	Mrs. Ranjana Kaushal	MGM Public School
23	Ms. Archana Srivastava	Shri Harkrishan Sahib Public High School
24	Ms. Poonam Sharma	Shri Harkrishan Sahib Public Sr. Sec. School Daba Road
25	Ms. Rohini Goswami	Skss Intemational Public School
26	Mr. Anil Kumar Sharma	Spring Dale Public School
27	Dr. Navneet Kaur	Shri Guru Harkrishan Public School, Block D
28	Dr. Anima Jain	Vardhaman International Public School

**Absentees:** Anand Isher Sr. Sec Public School, Bcm Arya School, Singla Enclave, Lalton, CFC Public School, DAV Public School Pakhowal Road ,Delhi Public School Vill:Jhammat, GGN Public School Civil Lines, Manav Rachna International School, Nankana Sahib Public School, Gill Road, Nankana Sahib Sr.Sec. Public School,



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Killa Raipur ,Police Dav Public School, Sacred Heart Convent School, Sarabha Nagar, Sacred Heart Sr. Sec School, BRS Nagar, Shamrock Christian School, Shifaly International School , St. Thomas Sr. Sec School, Tagore Public School , The Sriram Universal School

### AGENDA:

1. WELCOME BY BAL BHARATI TEAM
2. PRESENTATION BY SHOOLINI UNIVERSITY
3. WELCOME BY HOST PRINCIPAL AND LSSSC SECRETARY, MR. ASHISH SAWHNEY
4. ACTIONS TAKEN AS PER LAST MEETING
5. TRAININGS OF PRINCIPALS
6. FEEDBACK AND CONCERNS RELATED TO COMPETITIONS
7. TRAINING OF TEACHERS
8. PRESENTATION BY MS.ANUJA KAUSHAL ON 'INTERNATIONAL CBSE CONFERENCE'
9. PRESENTATION BY MS. KIRTI SHARMA ON DUAL EXAMINATION SYSTEM.
10. DISCUSSION ON COMMON QUESTION PAPERS AND DATE SHEET
11. DISCUSSION ON SAHODAYA BYE LAWS AND SUGGESTED AMENDMENTS MODERATED BY MR. ASHISH SAWHNEY
12. INCLUSION OF NEW SCHOOLS
13. OTHER SUGGESTIONS
14. VOTE OF THANKS

SNO.	ITEM	REMARKS
1.	WELCOME	All the principals were graciously welcomed by team of Bal Bharati through welcome song and dance followed by ceremonial lamp lighting.
2.	PRESENTATION BY SHOOLINI UNIVERSITY	Ms. Avnee Khosla, Student Outreach Director of Shoolini University gave a small presentation regarding university's approach towards Academics, research and innovation.
3.	WELCOME BY Host Principal and LSSSC Secretary, Mr. Ashish Sawhney	Mr. Ashish Sawhney in his opening speech welcomed all the Principals and opened the house session by recapitulating last meeting points.
4.	ACTIONS TAKEN AS PER LAST MEETING	It was reported by the Director, Kirti Sharma regarding some of the actions taken as per the decisions taken in last meeting held in May, 2025. <ol style="list-style-type: none"><li>1. It included COMMUNITY CIRCLE PROGRAMME to be conducted in two rounds and empowering the teachers to discuss, research and innovate the approaches towards their subjects.</li><li>2. Excess Funds to be used for Principals Training for which Office bearers are in contact with District Training Coordinator and are planning for their trainings.</li></ol>



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		<p>3. The idea of LSSC sponsoring STATE LEVEL PRINCIPALS conference is still under the process and it is expected to be in form by September.</p> <p>4. The Secretary, Mr. Ashish Sawhney presented a report of ongoing competitions and community circle programme.</p>
5.	TRAININGS OF PRINCIPALS	<p>Ms. Kirti has put forward that we can have two trainings per year for the Principals. The themes can be related to ACTIVE LEARNING, PERFORMANCE LEADERSHIP, SCHOOL MANAGEMENT SKILLS, LATEST CBSE TRENDS like VOCATIONAL EDUCATION, SKILL EDUCATION, HPC etc.</p> <p>Discussion included:-</p> <ol style="list-style-type: none"> <li>1. Responsibility of financial expenditure: – To decide upon finances and the process of conducting events, a TRAINING COMMITTEE was formed. The COMMITTEE included Ms. Vandna Shahi, Ms. Jaswinder Kaur Sidhu, Mr. D.P. Guleria, Mr. Ashish Sawhney, Ms. Kirti Sharma. All the proposals regarding the training will be forwarded to the committee, and final decisions will be taken.</li> <li>2. CERTIFICATIONS: – It was discussed whether certificates will be provided or not. Certificates can be provided; if not by the resource person, then LSSC can do it. These trainings will be a part of CPD.</li> <li>3. It was emphasised that these trainings of the Principals will be supported by LSSC out of the excess funds, and hence there should be maximum participation.</li> </ol> <p><b>House has approved the above proposal about Trainings of Principals.</b></p>
6.	FEEDBACK AND CONCERNS RELATED TO COMPETITIONS	<p><b>CONCERNS :-</b></p> <ol style="list-style-type: none"> <li>1. Reducing number of teams in some sports, especially girls' teams:- It was discussed that in some events, fewer teams register or cancel their entries at the last minute. In spite of data-based decisions taken to conduct some events, still some events suffered due to fewer teams. There were some other reasons as well, like postponement of some competitions due to emergency holidays.</li> <li>2. Misbehaviour of the teachers and students with the judges and challenging the results declared.</li> <li>3. In some sports events, partiality of the officials was reported, especially in cases where schools had appointed their own D.P.Ed. teachers as officials.</li> </ol>



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		<p><b>SOLUTIONS DISCUSSED :-</b></p> <ol style="list-style-type: none"> <li>1. There were various solutions discussed, like reducing the minimum number of teams for girls.</li> <li>2. Schools need to be very careful while deciding judges and officials.</li> <li>3. School Principals need to guide their participating teams regarding their behaviour in the host school and with the judges.</li> <li>4. There can be protest forms in case impartiality of the officials is to be reported.</li> </ol> <p><b>DECISIONS TAKEN :-</b></p> <ol style="list-style-type: none"> <li>1. It was decided that the minimum number of teams will not be changed. Office bearers can take decisions according to the situation.</li> <li>2. All the schools will try their maximum to send their teams according to the data collected for sports teams at the beginning of the session. Even if it is exam days or some other important days, Principals will persuade their D.P.Ed. teachers and the teams to participate.</li> <li>3. All the sports event host schools will appoint competitive officials from outside. As the host schools are allowed to participate in sports events, hence their own D.P.Ed. teachers should not be the officials.</li> <li>4. In case any participating team is found to use abusive language or display inappropriate behaviour towards judges, strict action can be taken.</li> <li>5. In case a participating team has to report any violation of the rules of the event or any other concern, it must first be reported to the host school Principal/organising committee. In case of a serious problem, it can be reported to LSSC through the participating school Principal only.</li> </ol>
7.	TRAINING OF TEACHERS	<p>The details of participating teachers in the COMMUNITY CIRCLE PROGRAMME were shared in the meeting, and it appeared that teachers were being benefited by this programme. As per the reports from the Host Schools, this programme remained successful in the first round. The second round has just started and is being conducted to strengthen the ASSESSMENT SYSTEM.</p> <p><b>SUGGESTIONS:</b> – It was suggested that next year we should have some other forms of conducting the trainings, such as using online tools, hands-on practice for the usage of AI in classrooms, etc. However, the FORM AND THE THEME of next year's training programme are still under consideration, and it was appealed to all to think about the next level of trainings.</p>



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8.	PRESENTATION BY MS. ANUJA KAUSHAL	Ms. Anuja has shared some key points discussed in INTERNATIONAL CBSE CONFERENCE, DUBAI.
9.	PRESENTATION BY MS. KIRTI SHARMA	Ms. Kirti has shared some valuable points regarding DUAL EXAMINATION SYSTEM for 2025-26. All the principals were informed about the major points discussed by DR. SANYAM BHARDWAJ in his webinar.
10.	DISCUSSION ON COMMON QUESTION PAPERS AND DATE SHEET	It was discussed in the house regarding the responsibility of COMMON QUESTION PAPERS. Mr. GURBHEJ SINGH NAGI, Principal of Guru Nanak Public school volunteered to take up the responsibility of being an EXAMINATION CONTROLLER of SAHODAYA COMMON QUESTION PAPERS OF GRADE IX AND XI. It was decided to start the exams in first week of Feb. so as to avoid overlapping with X and XII board exam.
11.	DISCUSSION ON SAHODAYA BYE LAWS and suggested amendments moderated by Mr. Ashish Sawhney	Mr. Ashish Sawhney moderated the discussion on Sahodaya Bye-laws and proposed amendments. Members deliberated on the suggestions, and it was agreed upon that a draft would be circulated by January end for discussion.
12.	INCLUSION OF NEW SCHOOLS	Requests received from new schools seeking membership of the LSSC Group were placed before the house. <b>After due discussion and voice vote, it was decided that the number of schools in LSSC be increased from 45 to 50 and office bearers are authorised to scrutinize and process applications for induction of new schools from 1st April 2026 onwards.</b>
13.	OTHER SUGGESTIONS	Schools can collaborate for HPC DESIGNING, INTEGRATION OF AI, COMPUTATIONAL THINKING AND STEM EDUCATION.
14.	VOTE OF THANKS	The meeting concluded with a vote of thanks to the Chair and all members present. The meeting was followed by a group photograph and high tea.

**Kirti Sharma**  
Director LSSC

**Ashish Sawhney**  
Secretary LSSC